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## NewsNet247°

## Investment Deck

#### AVTN Aviation Television News

N3505

#### Presented by

Phillip Covell Founder & CEO phillip.covell@avtn.tv +44 (0) 7881 828 355

Kinny Cheng Founder & COT

> kinny@avtn.tv +65 8308 2783

## Building a Media Group

### The Network

Specialising in under-served and underexploited markets with exceptional global demographics

AVTN Aviation Television News

Business & Consumer News for every aspect of Aviation

### NewsNet247

A World News Channel for the Business & Consumer

- Aviation
- Transport
- Oil, Gas & Energy
- Maritime, Shipping & Yachting
- Entertainment & Technology
- ...and more!

Fully-detailed Proposal and Accounts Available by arrangement





NewsNet247

Business and Consumer News covering every Aspect of Aviation

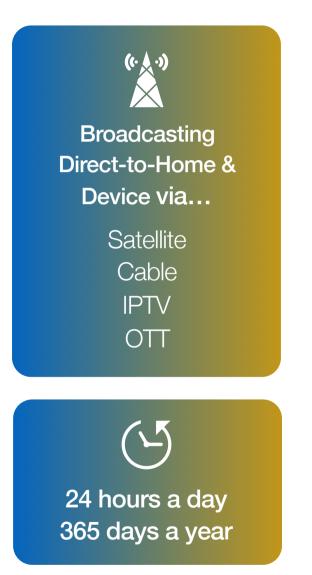
Business and Consumer News for the Global Citizen

## NewsNet247



The Premier Source of Breaking... Airline Aviation Aerospace Technology Travel News

> Serving... Business Investor Passenger Consumer





The Premier Source of Breaking... International Business Technology Political Consumer News

> Serving... Business Investor Consumer Global Citizen

## NewsNet247

## The News

Aviation Insight for the World

The Industry Reviewed

World News & Stock Market Updates

The Latest in Consumer Travel, and Passenger, Experience

## Services

Direct-to-Home Broadcast by Satellite, Cable, IPTV and Device

> 4K UHD, HD, Adaptive Streaming

> > Global IP Radio

**Business & Financial Data** 

**Multi-Lingual Delivery** 

# The News

A Global Perspective

Business and Industry Reviewed

World News & Stock Market Updates

The Latest in Consumer Experience





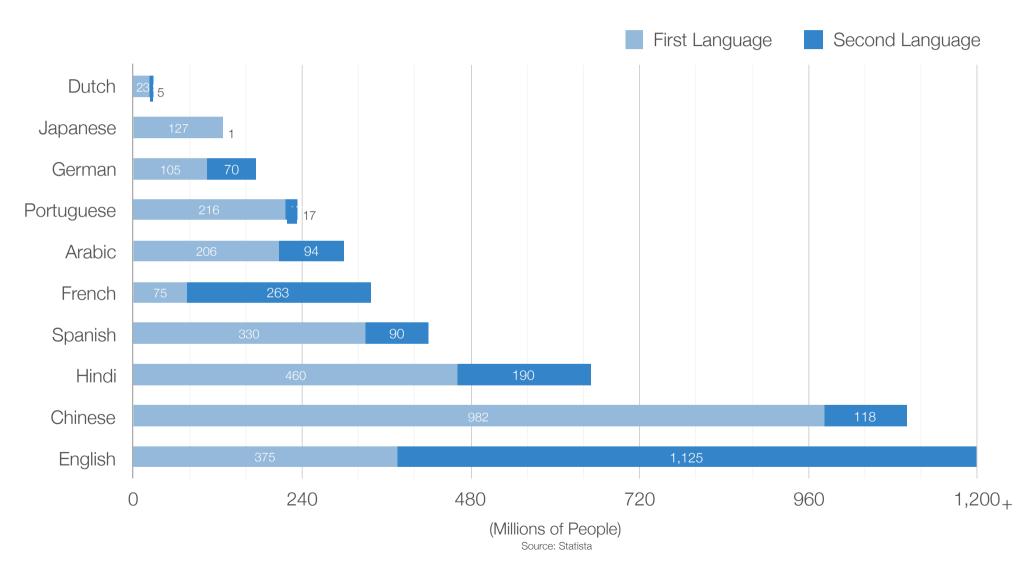
With a Target Reach of 541.3 million viewers, the Network proposes the following Target Audiences:
Satellite, Cable & IPTV (0.8% or 4.43 million)\*
IP Radio (1.1 million)\*
OTT services (1.37 million)\*



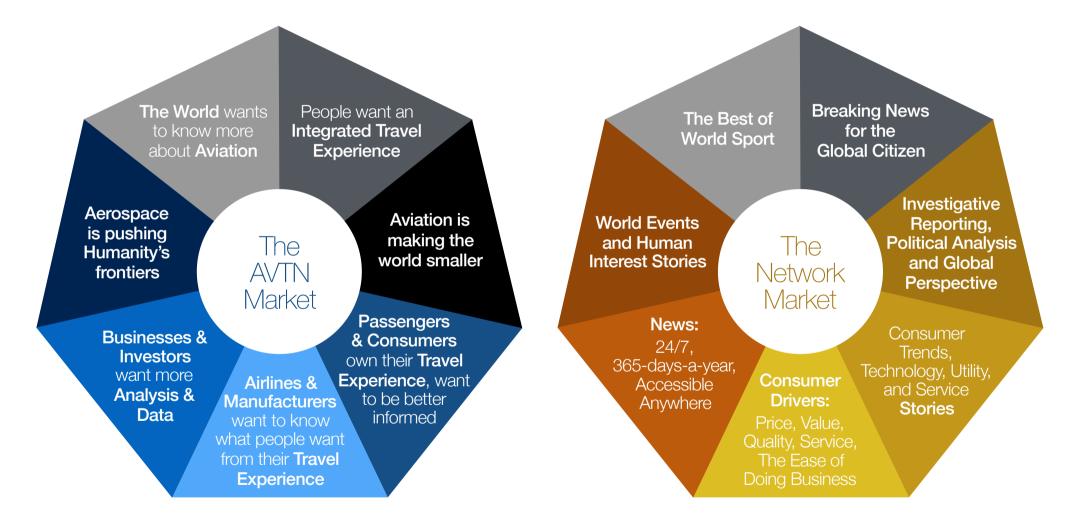




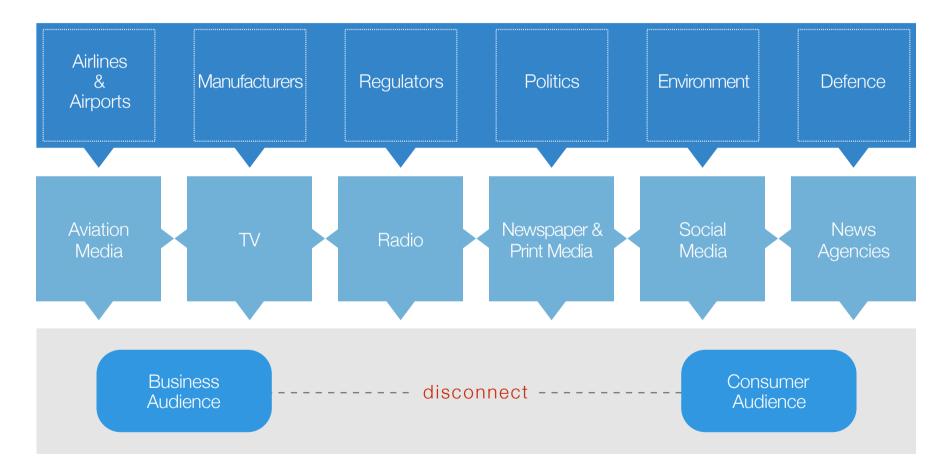
## Manguage Statistics (Network Multi-lingual Capabilities)



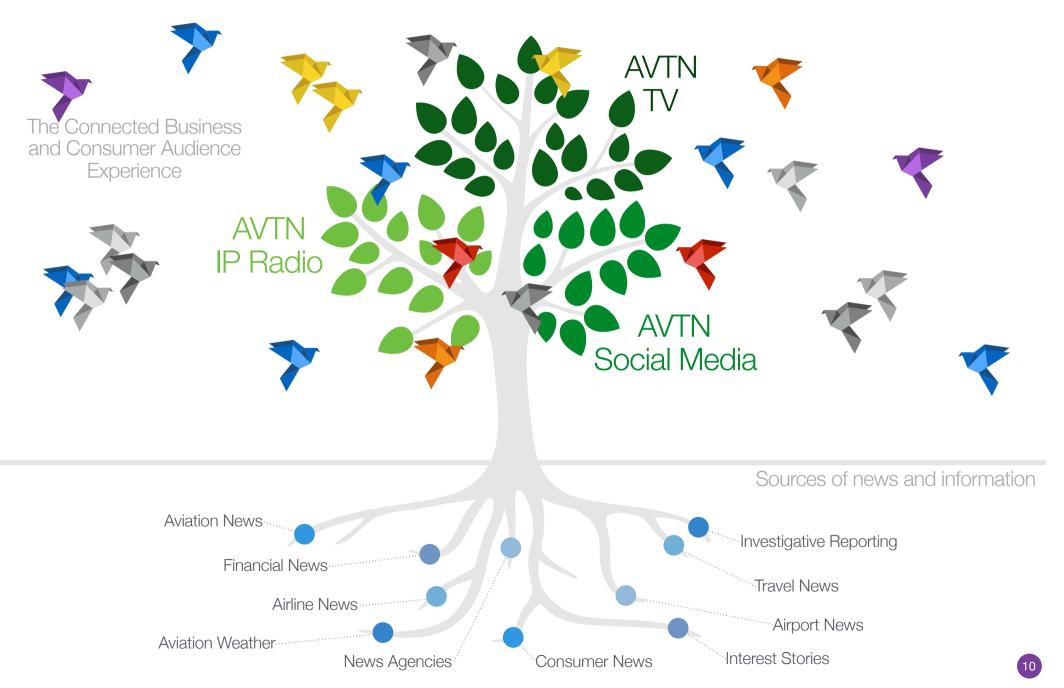
## NewsNet247



## Aviation Media: The Problem

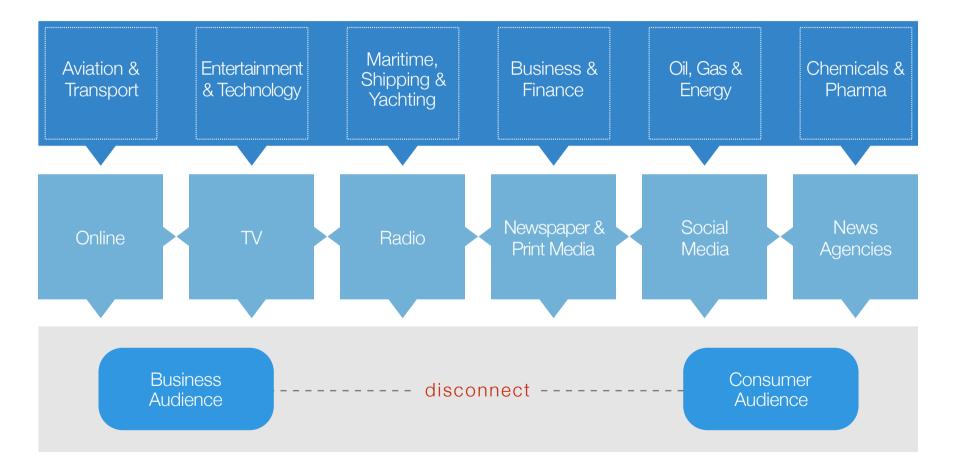


## The AVTN Aviation News Solution



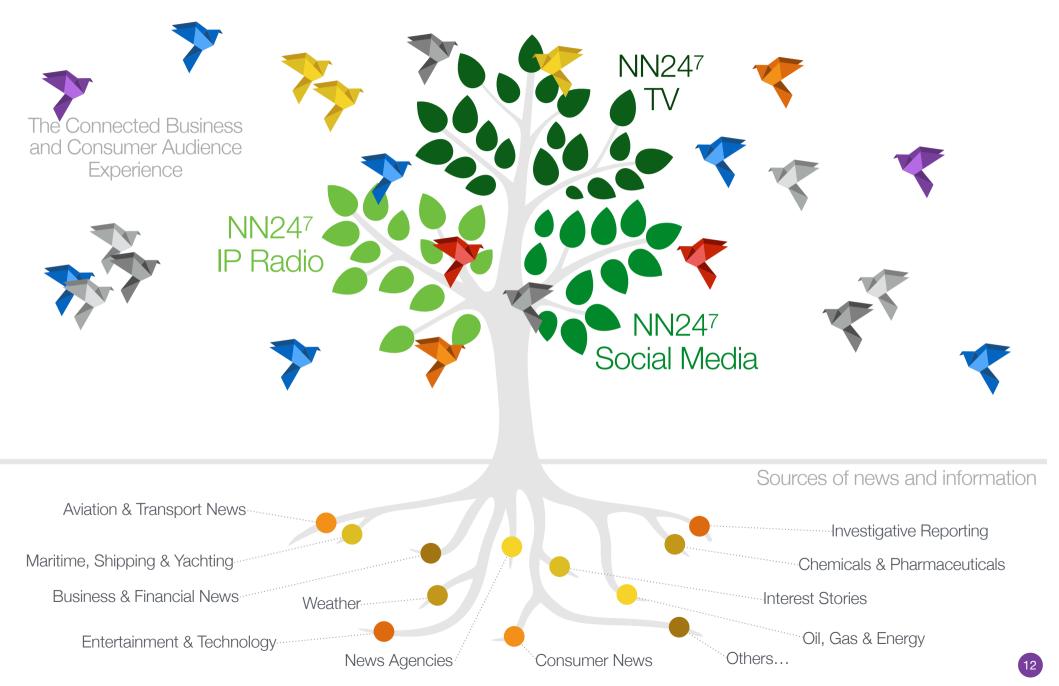
### NewsNet247

## Business & Consumer Media: The Problem



– New York – London – EU – Singapore – 11

## The NewsNet247 Solution



Air Safety Air Food

> 1.5 Billion each

Travel Experience Air Travel

1.04–1.15 Billion each

Tourism Airport Satellite Flight(s)

747–940 Million each

> Jet Airport Weather Flight News Airport Security Air Force Airlines

315–585 Million each Passenger Security Air Force One Aircraft (International) Aviation Immigration Light Aircraft Airport Construction Aircraft Parts Top 10 Award Winning Airlines Airport Regulation

202–281 Million each

Airlines of the World In Flight Wi-Fi Airport Social Media Passengers First Class Travel Aircraft Components Aircraft Competition Aircraft Parts and Support Airlines Security Top 10 Airlines Airline Policy

114–177 Million each Airport CEO Pilots Aerospace Airport Chairman Flying Animals World's 20 Biggest Airlines First Celebrity in Space Airport Politics Aviation Growth Airport Expansion Aviation Jobs

90–109 Million each

Aerospace Manufacturing Airline Safety Airline Routes ATC Aerospace Companies European Airspace Aerospace Jobs Civil Aviation Pilot Suicide Airport Terrorism Airport Contractors IATA Astronaut FAA **Airport Consumers** Airport Theft

41–88 Million each AVTN Aviation Television News

Aviation is...

Charter Flight Airline Engineering Celebrities Who Flv Explosion at Airport **Airline Regulation** Aeronautics Freight Aircraft Immigration Services Air Cargo Airline Chairman LJAV/ Aerospace and Defence **Airline Caterers** ICAO Airline Alliance Airline Hub Airline Slots Military Aircraft Airbus vs Boeing Avionics Flight Services Aerospace Industry Pax Ex Aircraft Maintenance Aerospace Composites Business Jet Aviation CO2 Flving Man Áir Crash

< 40 Million each

Google Search Results<sup>\*</sup>

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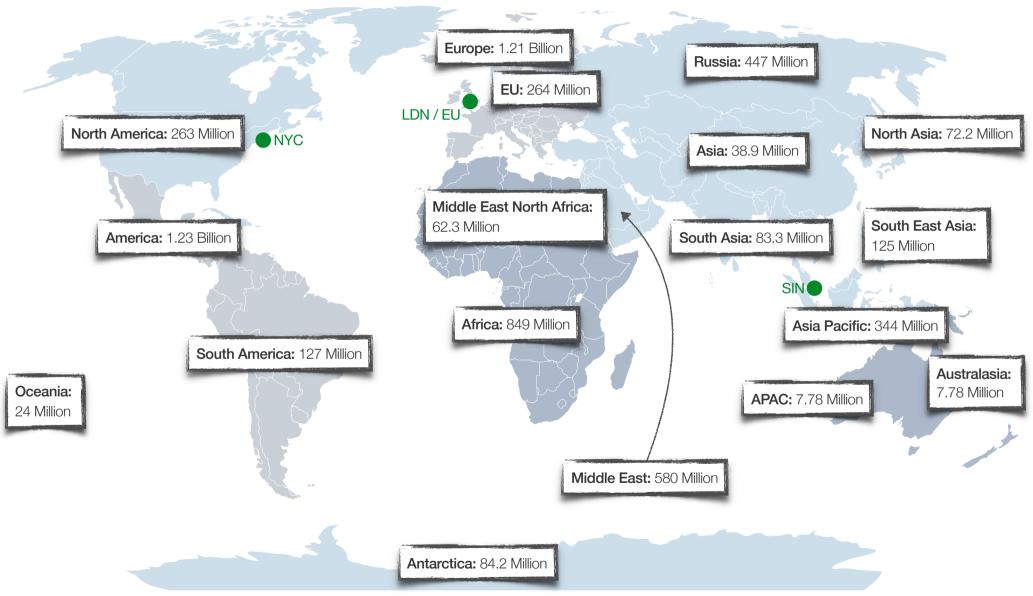
#### News NewsNet24<sup>7</sup> Live News 10.45 Billion World News News Media Travel News Animal News Arts News 4.7 Billion 3.29–3.6 Billion In The World Environment News each Entertainment News Money News of News President News UK News Space News TV News Weather News Education News 2.78 Billion Health News 1.09–1.44 Billion each Local News Asia News each International News Crazy News Sports News Fashion News **Technology News** Military News News in Pictures 2.29-2.69 Billion **Regional News** each **Financial News** Political News Music News Shares News **US News Transport News** 2 Billion 630–989 Million Bank of China News each each **Breaking News** Defence News Immigration News Stocks News **Celebrity News** Bank of England News 249–284 Million Funny News Bank of Japan News each **CIA News** 559–569 Million **Cricket News** each Foreign Language News Farming News Olympic News Senate News Stocks News 138–159 Million each Google Search Results\*



### Where in the World is the News?

NewsNet247

(Regional Definition)



Note: Each figure is derived from the respective Google search results (performed on 02 April 2016)



## Sources for AVTN Aviation News



## News Topics



17

### NewsNet247

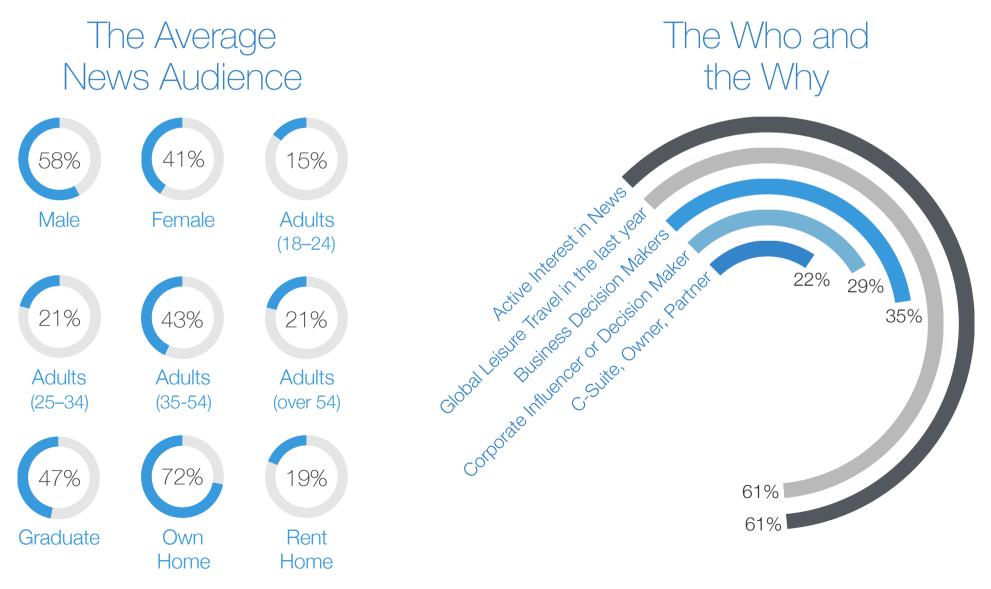
## News Topics





NewsNet24<sup>7</sup>

## Metwork Audience Information





NewsNet247

## Network Audience



## Key Audience Engagement & Advertiser Drivers

- Programming quality as a driver to audience volume
- Ability to interest, engage and retain the audience
- Reliability of news, data and information

#### Premium Brand Advertising Drivers

- Consistent delivery of an engaged demographic
- Aspiration to own, use or consume products and services
- AVTN's prime age demographic is 25–54, with higher-than-average earnings

AVTN Aviation Television News

#### Passenger & Consumer Drivers

- Airline and Airport Service News
- The Integrated Travel Experience
- Comfort
- Services and Solutions
- Safety and Security
- The Consumer Driven Market
- Airline and Manufacturer Transparency





#### Business & Investor Interest Drivers

Relevant and quality analyses of...

- Business News
- Financial and Industry Data
- Shareholding and Market Movements

Enthusiasts Drivers

×

- Everything to do with Aviation, Aerospace, Airlines, Space and Travel
- High Octane Segments and Coverage
- All sexes; single or family unit; from ages 3 through 90+

## Key Audience Engagement & Advertiser Drivers

- Programming quality as a driver to audience volume
- Ability to interest, engage and retain the audience
- Reliability of news, data and information

#### Premium Brand Advertising Drivers

- Consistent delivery of an engaged demographic
- Aspiration to own, use or consume products and services
- NewsNet24<sup>7</sup>'s prime age demographic is 25–54, with higherthan-average earnings

#### Psychometric Drivers

- Concise and succinct news reporting
- Adaptive and cohesive programming, adhering to selected demographic and psychographic groups
- In-depth, investigative reporting on relevant issues and a variety of subjects
- Appeal to all: kids, teenagers, adults, and seniors
- 'Human Element' in reporting

## NewsNet247

\$

Audience Engagement and Advertisers



#### Business & Investor Interest Drivers

Relevant and quality analyses of...

- Business News
- Financial and Industry Data
- Shareholding and Market Movements

#### The Global Citizen

- Overview and review of significant and cultural events, special interests and sports
- App creates opportunity for continual, uninterrupted presence with access and engagement anywhere, anytime
- Key news, weather and breaking content immediately available via app or virtual ticker



## (Social Media) Aviation Statistics

220+ Major Airline Accounts

40m+ Followers @ 64% growth (over 12 months)



### 190+ Major Airline Accounts

195m+ Likes @ 39% growth (over 12 months)

Airline	Twitter Followers	% change
Aerolineas Argentinas	3,333,000	1172.14%
Cebu Pacific Air	3,300,000	115.69%
Air Asia	3,230,000	62.31%
Phillipine Airlines	3,020,000	118.84%
KLM	2,400,000	18.23%
Southwest	2,210,000	12.76%
Volaris	1,950,000	34.48%
Turkish Airlines	1,830,000	60.53%
Aeromexico	1,790,000	37.69%
Malaysia Airlines	1,760,000	80.33%
American Airlines	1,530,000	20.47%
Delta	1,460,000	32.73%
Qatar Airways	1,340,000	79.38%
British Airways	1,160,000	39.76%
Emirates Airline	1,110,000	70.77%
Saudi Airlines	1,040,000	56.16%
United	986,000	27.23%
Avianca	842,000	21.85%
Virgin America	837,000	10.71%
WestJet	679,000	14.50%

Statistics updated on 04 May 2018

Top 20	
charts!	

		o./ 1
Airline	Facebook Likes	% change
Qatar Airways	13,648,076	24.74%
KLM	12,579,873	25.28%
Air Asia	11,294,226	252.09%
Turkish Airlines	10,661,317	33.33%
Emirates Airline	9,499,761	72.47%
Air France (Fr)	7,231,071	31.03%
Southwest	5,895,072	20.43%
Saudi Airlines	5,592,203	99.04%
Thomson Airways	5,344,659	522.69%
Cebu Pacific Air	4,438,718	78.40%
Etihad Airways	3,548,882	95.1%
Singapore Airlines	3,544,094	61.96%
Lufthansa (DE)	3,536,432	81.19%
Gol	3,520,064	31.23%
Jet Airways	3,167,301	21.40%
British Airways	3,110,867	41.07%
Wizzair	3,035,927	386.13%
Delta	3,020,490	96.6%
Phillipine Airlines	2,979,841	95.31%
China Southern (US)	2,517,771	31470.80%

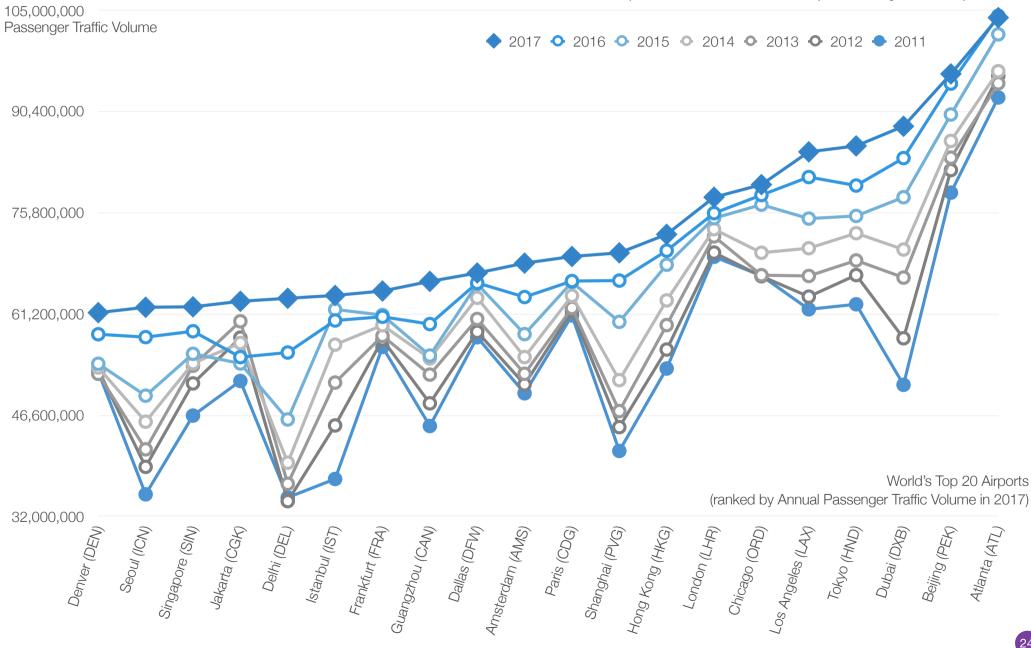
23



Aviation Statistics

NewsNet247

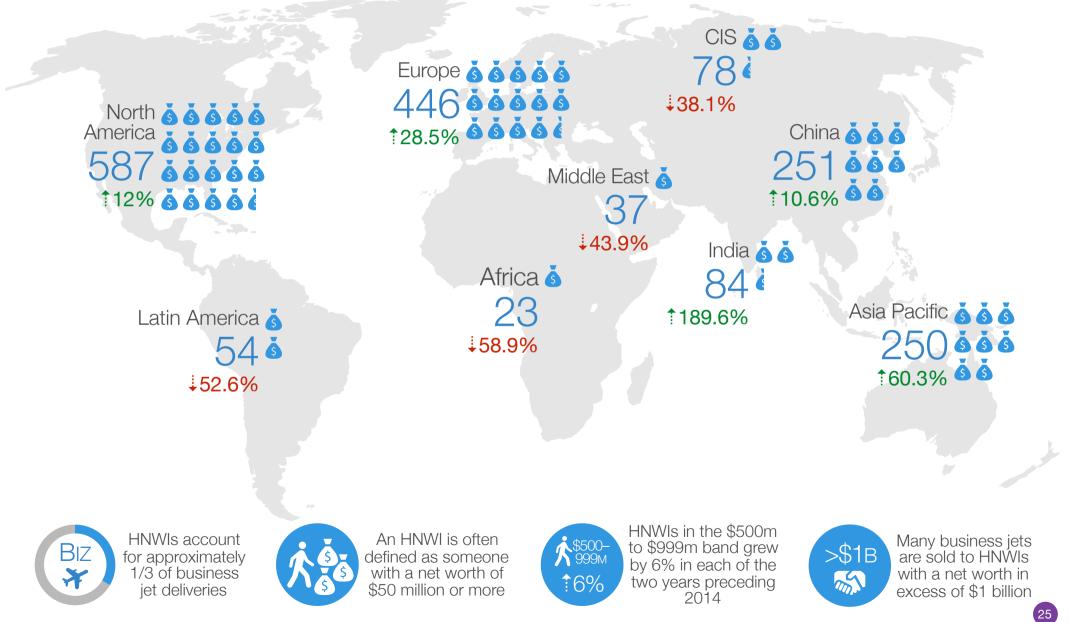
(World's Busiest Airports by Traffic)







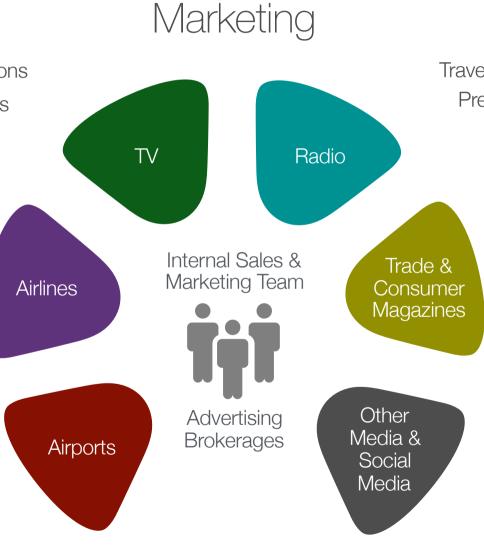
## Global Distribution of Billionaires



Bombardier Business Aircraft Market Forecast 2014–2023 & 2015–2024 • % indicates change from 2014 • HNWI = High Net Worth Individual

#### Potential Advertisers

**Travel Companies & Destinations** Premium Marques and Brands Petrochemical Companies **Business Jet Charters** International Airports Investment Services **Financial Institutions Aviation Companies** Manufacturers Airlines Hotels Banks



Advertising and

## NewsNet247

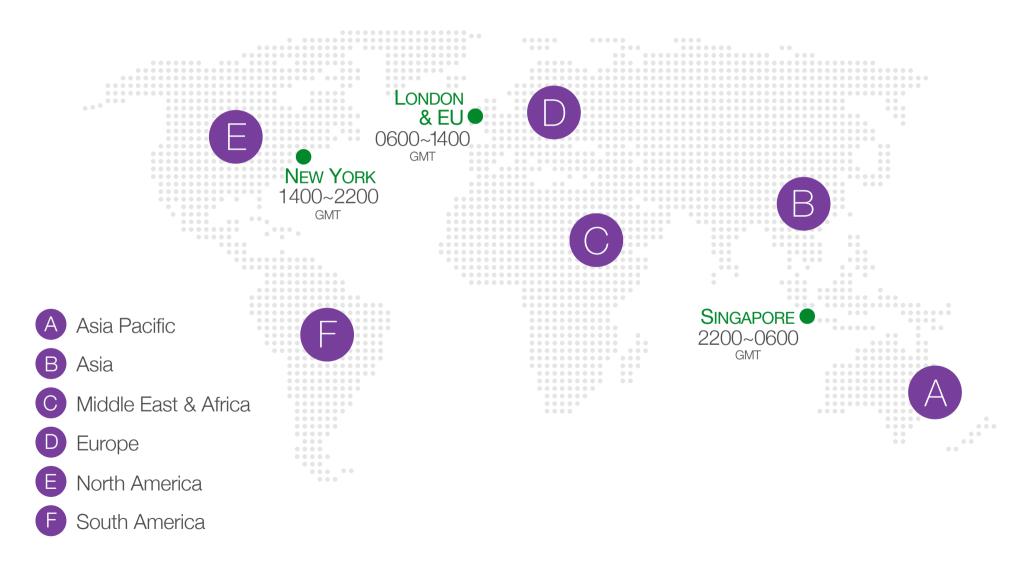
#### **Potential Advertisers**

**Travel Companies & Destinations** Premium Margues and Brands Petrochemical Companies **Consumer Products** International Brands Investment Services Car Manufacturers **Financial Services** Service Providers Energy & Utilities Sport & Health Entertainment Food Outlets Technology Airlines Hotels Banks





## Network Satellite Distribution & Programming Schedule



### NewsNet247

Phillip Covell Founder & CEO

Kinny Cheng Founder & CTO

Non-Executive Chairman Non-Executive Board Members Chief Executive Officer Chief Financial Officer Chief Legal Counsel Chief Regulatory Officer Chief Technology Officer Chief InfoSec Officer Chief Marketing & Sales Officer Chief Human Resource Officer Chief of Operations & Bureau Chief (EU) Chief of Operations & Bureau Chief (USA) Chief of Operations & Bureau Chief (SG) Editor-in-Chief (Editorial Content) Chief of Programming Additional Non-Executive Director(s) Accounts & Management Support

## The Driving Force

## Senior Staff

## NewsNet247

### Senior Editorial Roles

## (as appropriate by region)

Editor-in-Chief News Operations Director

Editor / Host

Channel News Director News Assignment Desk Chief Digital Editor

Chief Correspondent (EU) Chief Correspondent (Americas) **Business & Political UAV & Defence** Commercial Aviation General Aviation **PAX Experience** Propulsion Avionics & Technology Pilots & Personnel Safety & Regulation Aerospace & MRO Asia-Pacific Middle East & Africa Environmental Aviation Meteorologists

General Correspondents (TV & Radio) Analysts Junior Journalists (TV & Radio) Channel News Director News Assignment Desk Chief Digital Editor

> **Business** Political Chief Correspondent International Affairs Americas Asia-Pacific Europe Middle East & Africa Industry Agriculture & Horticulture Automotive Chemicals & Pharmaceuticals Entertainment & Technology Environmental Oil, Gas & Energy Sports Meteorologists

General Correspondents (TV & Radio) Analysts Junior Journalists (TV & Radio)

Art & Graphics Editor Art & Graphics Designers

### NewsNet247

Executive Producers Producers Associate Producers Technical Directors Radio Producers/Directors Floor Managers

Camera & Studio Operations Co-ordinators Video Editors Video Engineers Video Engineers (Assistant) Camera Supervisors Gallery Operatives Audio Engineers Audio Engineers Audio Engineers

Camera Crews will be outsourced as freelancers or via National, Regional and Global Agencies

> I.T. and Web Support Staff Web Development Team

## (as appropriate by region)

## (as appropriate by region)

## (as appropriate by region)

## Network Schedule

## NewsNet247

	<b>T-24</b> months	<b>T-</b> 20–23 months	<b>T-</b> 16–19 months	<b>T-15</b> months	<b>T-14</b> months	<b>T-13</b> months	<b>T-12</b> months	<b>T-11</b> months	<b>T-10</b> months	<b>T-9</b> months	<b>T-8</b> months	<b>T-7</b> months	<b>T-6</b> months	<b>T-5</b> months	<b>T-4</b> months	<b>T-3</b> months	<b>T-2</b> months	<b>T-1</b> months	Å
Milestones		months	months																
Project Green Light																			
Key Orders																			
Licensing																			
Launch Event																			
Premises																			
Temporary Offices																			
Real Estate Search																			
Construction of Working Spaces																			
Furnishings & Fixtures																			
New Premises																			
Staffing									_						_	_			
Recruitment																			
Senior Staff																			
Senior Editorial & Production Staff Start																			
Editorial & Production Team Start																			
General Staff Start																			
Broadcast & Aviation Training Courses																			
IT, Comms & Broadcasting Systems									_										
System Integration Team																-			
Systems Cabling																			
Installation																			
Systems Testing																			1
Production and TX																			
Pre-Production Meetings																			
Pre-Launch Programmme Production																			
Transmission Rehearsals																			
System Transmission Tests																			
Transmission!																			

## Network Competitors

## Network Newswires



AVTN | NewsNet247

requires

353–454 Personnel

(subject to the appropriate

tiered funding option)

The Network

intends to appoint

leading recruiters

to fill

Senior Positions

### NewsNet24<sup>7</sup>

The Nature of Broadcast means The Network requires Substantial Funding to be in place in order

Achieve Sustained Broadcast Transmission

New York — London Singapore EU

Recruit Industry

Leading Talent

from Aviation,

Existing

Broadcasters and

News Media

## Service & Reach

			All Tiers		
Region	HD	OTT HD	OTT UHD	OTT VOD/SVOD	OTT Radio
Europe — UK & Northern Ireland	0	0	0	0	0
Europe — Western	0	0	0	0	0
Europe – Central	0	0	0	0	0
Europe – Eastern	0	0	0	0	0
Middle East & North Africa	0	0	0	0	0
Africa — Sub-Sahara	0	0	0	0	0
Asia — South	0	0	0	0	0
Asia — South-East	0	0	0	0	0
Asia — North-East	0	0	0	0	0
Oceania	0	0	0	0	0
America — North	0	0	0	0	0
America — South	0	0	0	0	0
Targets*					
TV Reach by Household			541,306,244	1	
TV Reach @ 1%			5,413,062		
TV Reach @ 0.8%			4,431,678		
OTT Multi-lingual Services @ 0.25%			1,369,000		
IP Radio @ 0.21%			1,120,000		

 $^{\ast}$  Audience Targets based on Reach by Household (by end of Year 2 / TX #1)

## Infrastructure and Personnel

	Tier #1	Tier #2	Tier #3
Locations (sq ft)			
London	21,000	24,000	37,000
New York	23,000	23,000	_
Singapore	20,000	-	_
EU (Amsterdam, Dublin or Estonia)	20,000	18,000	16,000
Studios (per location)			
Main Studio (60 x 60 sq ft)	1	1	1
Bulletin / PSC / Interview Studio (20 x 20 sq ft)	1	1	1
IP Radio Studio (Group)	4	3	2
Equipment			
Edit Suites	16	8	6
Studio Camera System (inclusive of Robot Pedestals & Prompting Systems)	24	15	9
Video Walls	4	3	2
<b>Personnel</b> (Admin vs. Sales & Ops average 13% vs. 87%)	454	375	353
Contact Centre (Voice, Chat, E-mail)	$\checkmark$	$\checkmark$	$\checkmark$
Contact Centre Personnel	87	87	87

N.B. In Tiers 2 & 3, London and EU bases, personnel and equipment are interchangeable.

# Cost per Thousand

#### Averages of Averages

Region	Source of Estimate	\$ CPT Average	£ CPT Average
US	TVB	\$ 23.58	£16.78
UK	Nielsen	\$21.04	£14.97
Eurozone	ZintX	\$ 10.42	£9.10
Canada	Tubemogul	\$ 8.00	£5.69
South Asia	Tubemogul	\$ 6.25	£4.44
Africa	Network Research	\$ 4.77	£3.39
Global (other markets)	Non UK/US Average	\$ 9.80	£6.97
Global Average		\$ 11.98	£8.76

Values denoted by \$ and  $\pounds$  are USD and GBP respectively

			1
⊢ Ir	har	CIE	als

### NewsNet247

All values in Millions of GBP unless otherwise stated	Tier #1	Tier #2	Tier #3
Budget Requirement	198.00	172.00	154.00
Overdraft Requirement (contingency)	20.00	20.00	20.00
Construction Spend [max.] (Year 15-24 months)	(97.64)	(76.73)	(63.75)
Revenues			
Year 2 • TX1	134.33	134.33	134.33
Year 3 • TX2	275.76	275.76	275.76
Year 4 • TX3	297.69	297.69	297.69
Year 5 • TX4	314.50	314.50	314.50
EBITDA			
Year 1   Construction	(97.63)	(76.72)	(63.75)
Year 2 • TX1	(10.92)	(3.55)	0.65
Year 3 • TX2	113.47	122.00	125.74
Year 4 • TX3	121.72	130.35	131.51
Year 5 • TX4	133.30	139.74	141.10
EAITDA (before dividends, and after Ofcom Profit Based Licences)			
Year 1 • Construction	(131.22)	(105.60)	(87.65)
Year 2 • TX1	(24.52)	(13.85)	(11.07)
Year 3 • TX2	(21.82)	35.00	64.27
Year 4 • TX3	22.19	62.82	73.54
Year 5 • TX4	41.69	89.64	96.58
Dividend (projection)			
Year 1 • Construction (deferred to M1, Q2, TX2)	_	-	—
Year 2 • TX1	11.80	10.32	9.24
Year 3 • TX2	27.16	31.24	33.88
Year 4 • TX3	31.37	35.16	36.71
Year 5 • TX4	36.37	39.02	40.19
Average Return on Investment (dividend of 30%)	10.80%	13.50%	15.60%
Audience Growth (projection — YoY post-TX1 targets)	6.49%	6.49%	6.49%
Revenue Growth (projection – average YoY excluding TX1 targets)	6.80%	6.80%	6.80%

## Project Thanks & Attributions

20th Century Fox Corp 24/i Aberdeen I I C Adweek Adamantean Agence France-Presse Airbus Group Airport World Al Jazeera Altera Inc AMI Digital Learning Apple (EMEA) Arabsat Argiva ARRI Arrow Business Communications Ltd Ashdown Group Associated Press ATAG ATG Danmon Group Audience Systems Aviation International News Avid AWS **BAE Systems BAI** Ireland BARB Barclays Barco Control Rooms GmbH BBC Bitmovin Blackmagic Design Blackstone Gates Ltd Bloomberg Boeing Corp. Bombardier Boxer Systems British Estonian Chamber of Commerce BT Group **BUPA** Internationale **Business Week** CRTC Calrec Canon Cantemo.com

Caspian One` CBS Cetsat ChvronHeao Group Cisco **Civil Aviation Authority** CNBC CNN Codemill **Companies House** Comcast Comcast Technology Solutions Communication & Media Services Dept. of Estonia Comux Connectys.com Content Marketing Institute CTV Broadcast **CVDM Netherlands** Dell EMC Deloitte Dernard Media Desisti UK **Dieselec Thistle Generators** DTI (Department of Trade and Industry) **Embraer** Emma-Beaumont.Com Enterprise Estonia Ericson FVS EASA Eutelsat **Eve-Catching Design Expert Media Partners** Facebook Farnborough International Federal Aviation Authority FCC FCO **Financial Times** Findanoffice.co.uk Fladgate LLP FlightGlobal Flight International FOCUS Expo

FOR.A Forbes France24 Freesat **Fusion Partitions** Future Travel Experience Europe G4S Secure Solutions (UK) Ltd GAMA GB Labs Getty Foundation Globe Cast Grass Valley - Belden Green Light Innovation Hared Associates Harmonic Hewlett Packard Enterprise Hitachi Kokusai Electric Europe HMRC **HP** Enterprise HR Magazine IATA IATSF **ICAO IDA** Ireland Ikegami Information Week Inland Revenue Service Intellectual Property Office Intelsat **ITV Group** Inzpire JVC Professional Broadcast Keller and Heckman LLP Key Code Media Kinetta.com Knight Frank Leadline.co.uk Legal Recruitment Lifesize Masterclock Mellanox Memery Crystal Microsoft miniCASTER MSNBC

NBC News Corporation NewTek Nielsen NMR Nyc.gov **OAK** Leasing Octopus Newsroom Ofcom OfficeBroker.com Onestopclick.com Ostmodern Oxspring Ltd (Cisco) PACT Panasonic Europe Pavcheckcitv.com Pavscale.com Pinewood Shepperton Group plc Povnter Prsformusic.com PWC Quantcast.com Qumulo Quiss Technoloav plc Radiomation Rankingthebrands.com Redberry Media Ltd Reed Business Publishina Regus Rferl.org Rohde - Schwartz Ross Video Riedel Sage Sat-Comm Broadcast Ltd SEC SFS Shamrock Infosec Sinatel Optus Silver Levene SIS Live Sky Group Sony Europe Ltd Stabb.co.uk Stateofthemedia.org

### NewsNet247

Telegenic TeleGeography.com Telenor Telesat Telstra The Commission on the Future of the US Aerospace Industry The Economist The Guardian The Levison Report The London Stock Exchange Group The Met. Office The National Archives The Roval Aeronautical Society The Wall Street Journal The Weather Company **TNP** Broadcast **Thompson Reuters** TSL TV Compliance LLP TVB **TVB** Europe Twitter UK Business Forums UK Power Institute of Engineering & Technology **UK Trade & Investment** Unpracticallaw.com US Air Force Personnel Centre US Bureau of Labour Statistics Usnews.com Ventrica Verizon Verizon Digital Media Vinten Vitec Videocom Vizrt We Work Wheatstone Corporation World Federation of Exchanges Worldwide Structures XF.com Yahoo! Finance

## Disclaimer of Risk Factors

This presentation includes forward-looking statements. Words such as "anticipates", "believes", "estimates", "expects", "intends", "plans", "projects", "may", "forecast" and similar expressions are used to identify these forward-looking statements. Examples of forward-looking statements include statements made about strategy, timetables and schedules, introduction of new products and services and market expectations, as well as statements regarding future performance and outlook. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances and there are many factors that could cause actual results and developments to differ materially from those expressed or implied by these forward-looking statements.

These factors include but are not limited to:

- An investment in the share capital of the Network may be difficult to realise. The value of the Network or its shares may go down as well as up. Investors may therefore realise less than their original investment;
- The investment proposed in this document may not be suitable for all recipients. Investors are advised to consult an investment adviser authorised under the Financial Services Act 2012 who specialises in investments of this kind before making their decision;
- The development of the Network, and the achievement of the Illustrative Financial Projections, depends upon the timely granting of certain licences, location of premises, delivery of equipment purchases, and successful recruitment of competent staff as envisaged herein.
- Changes in general economic, political or market conditions, including cyclical trends effecting the nature of some or all of the areas comprising the Network's business;
- A material increase in the interest rates applicable to new finance leases may adversely affect the ability of the Network to achieve the Illustrative Financial Projections.
- A number of existing entities provide competing services which are similar to some or, all of, the Network's proposed services, and there can be no assurance that other entities with directly competing services and substantial resources may not enter the market.
- The advent of a Natural Disaster; Act of God; Act of War; or Act of Terrorism in any Nation State, or Territories in which the Network proposes operations, may have an adverse effect upon the Network's ability to operate as described in this proposal or the Illustrative Financial Projections herein.
- Significant disruptions in air travel (including as a result of terrorist attacks) restricting the Network's ability to operate and mobilise editorial personnel and broadcast camera crews;
- Currency exchange rate fluctuations, particularly between the Euro, Sterling, U.S. dollar, and Singaporean Dollar;
- The successful execution of the Network's implementation, development, and performance plans, including achievement of predicted operational efficiency, and production targets;
- Audience numbers and subscription risks; programme and production performance risks, as well as management risks;
- Customer, supplier, subcontractor performance, contract negotiations, or financing issues;
- Significant collective bargaining labour disputes;
- Research and development costs in connection with new products and services;
- Legal and investigatory proceedings, financial, and governmental risks related to international transactions; and other economic, political and technological risks and uncertainties which are unforeseeable at this time;

Any forward-looking statement contained in this document speaks as of the date of presentation, publication or release. AVTN undertakes no obligation to publicly revise or update any forward-looking statements in light of new information, future events or otherwise.

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